SALT LAKE COUNTY LIBRARY
FACILITIES MASTER PLAN

West Jordan branch

The County Library

Foreword

Over the past 20 years, the role of the public library has undergone a revolution. Libraries are still a repository of culture and information, but the advent of the internet changed the way people access and consume these resources. This created a fundamental shift in the way libraries serve the public, but not in the core mission of the institution. Public libraries exist to ensure equal access to the resources and services we need to create healthy and happy lives, and ultimately, a strong and thriving civil society.

Today's public libraries are bustling centers of community. We facilitate early literacy development, lifelong learning, and equitable access to technology and digital literacy. We drive economic development by supporting entrepreneurs and small businesses. We assist the most vulnerable in accessing critical services. The Library still offers a place for reading, research, and homework, but we also host public events and performances, innovation labs and makerspaces, and co-working or collaboration spaces. The Library is now the modern equivalent of a public square, fostering connections in an increasingly isolated world.

As Salt Lake County rapidly expands over the next 20 years, the Library will continue to adapt and respond to its changing needs. Our goal is to create a sustainable roadmap to balance the challenges of an aging infrastructure with the growing demand in the south valley and west bench areas. The Salt Lake County Library 2022 Facilities Master Plan outlines the state of our current facilities, our philosophy of service as it relates to them, and presents the Library's proposals for our next round of buildings.

I want to thank Mayor Jenny Wilson, the Library Board of Trustees, and the members of the County Council, and the Department of Community Services for being advocates of library services in Salt Lake County. I also want to recognize the tremendous dedication of the more than 500 Library staff members who contribute every day the success of our organization.

Through this Facilities Master Plan, the Library maintains our commitment to our long-time mission to make a positive difference in the lives of our community by inspiring imagination, satisfying curiosity and providing a great place for everyone to visit.

Jim Cooper
Director, Salt Lake County Library

Kearns branch

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West Jordan branch and Viridian Event Center

Introduction

With 18 full-service branches, 6 outreach branches, an Event Center, and an Operations Center, the Salt Lake County Library is one of the busiest library systems in the country. The Library serves nearly a million residents, with over three million in-person and two million online visits per year.

Over the past few decades, Salt Lake County Library has significantly expanded services due to a rapidly growing community and the need to replace several obsolete facilities. As the Library completes the construction of new branches at Kearns, Daybreak, and Granite, an assessment of our current facilities is necessary to provide a roadmap for future projects.

The objective of this Facilities Master Plan is to guide planning, decision-making, and capital investment in our facilities over the next two decades, in conjunction with the Library's long-range fiscal plan. This Master Plan includes a comprehensive assessment of each library property to allow us to prioritize and budget for major infrastructure projects. It is intended to be a flexible, living document that will enable the Library to be responsive to changing circumstances and opportunities.

As our valley continues to grow, the Library will grow with it. One of our fundamental responsibilities is to maintain and protect the public's investment in our facilities for generations to come. This plan reinforces our commitment to this responsibility, as well as

to adapting our physical services strategy to future needs to continue our role as an increasingly vital engine of community life.

Project Proposals

- A new Midvale branch collocated with a new Technical Services department
- A new West Valley branch including offices for the Jail staff
- A new stand-alone Whitmore branch (no longer collocated with Technical Services)
- A new South Valley branch to replace the Riverton branch
- A major remodel and addition to the Sandy branch
- A major remodel and addition to the Taylorsville branch

Spanning 742 square miles and home to 1.18 million people, Salt Lake County is a diverse and rapidly growing region. The county's population is expected to exceed 1.66 million by 2050.

Viridian Event Center

Kearns branch

How do we compare?

	Salt Lake County Library	Public Library Association Average
Service District Population	878,380	867,516
Circulation	13,730,775	9,747,427
Circulation Per Capita	16	11
Annual Visits	3,498,793	3,789,078
Visits Per Capita	3.98	4.37
Circulation Per Staff Hour	16.57	11.86
Operating Expense Per Capita	$43.41	$48.07
Operating Expense Per Circulation	$2.78	$4.28

From Public Library Service Data Survey, PLAmetrics, 2017

Effective quantitative comparisons in library services are difficult to come by, because each community has its own needs and priorities. However, comparison with peer library systems can provide benchmarks that help identify our strengths and areas for improvement. The following systems were selected for comparison because the libraries have similar funding and service structure or they serve populations of similar size and social-economic profile. Other Utah systems have also been included for more familiar context.

Why is our circulation so high, compared to our annual visits?

Salt Lake County Library's digital materials usage is one of the highest in the nation. Customers can access our popular eBooks and eAudiobooks from the comfort of their own homes.

County	Population Service Area	Circulation/Capita	Visits/Capita	Library Programs	Program Attendance	Hours Open	Population / Branch
Fulton County	1,087,423	4.28	2.74	9,697	255,427	60,941	31,983
Jacksonville	970,672	5.08	3.35	13,633	212,663	51,819	46,222
Prince George's County	908,049	4.78	2.61	8,860	181,519	43,867	47,792
Salt Lake County	**902,734**	**13.67**	**3.50**	**11,051**	**393,557**	**57,372**	**50,152**
Saint Louis County	859,148	16.14	5.94	35,443	762,953	71,155	40,912
Columbus Metropolitan	850,548	17.79	6.50	8,662	243,441	78,336	36,980
Multnomah County	813,300	22.56	4.44	16,355	281,488	52,638	40,665

South Jordan branch

Salt Lake County Library provides services to all the municipalities and unincorporated areas in the county, except Salt Lake City and Murray. The Library has reciprocal borrowing agreements with the Salt Lake City Public Library and Murray Library, so that residents can use all three systems with no extra charge.

Because the Library's direct service district does not include Salt Lake City and Murray, the Library is funded through a separate tax than the rest of Salt Lake County's departments and divisions. The Utah Code requires the County Library Tax only be used for County Library services. (Utah Code 9-7-504)

Methodology

The Facilities Master Plan was developed by

- Analyzing Salt Lake County's changing demographics and what those changes might mean for library services
- Conducting a detailed study of condition and efficacy of the Library's existing facilities
- Mining customer survey data for community input related to facilities.

The County Library worked with Salt Lake County Municipal Service District's Long Range Planning team to produce a recommendation for addressing service gaps and engaged Salt Lake County Surveyor's Office GIS Department to highlight the complex usage patterns of library users.

The Master Plan includes an overview of the Library's design philosophy and standards, based on experience gained from previous building projects as well as national trends and community expectations. This approach informed a set of comprehensive findings and recommendations that position the Library to better serve residents.

Demographics Analysis

Planning Regions

By 2050, Wasatch Front Regional Council expects dramatic growth in all regions of Salt Lake County, though it will affect the various municipalities unevenly. This Master Plan divides the County into five planning regions based on jurisdictional boundaries and patron use behaviors influenced by geographical boundaries and the interstate freeway system.

Usage pattern mapping shows that Library branches have a much broader service area than their local municipalities. Library customers use multiple branches conveniently located throughout the valley.

Southwest

The Southwest region will see the fastest expansion, with a sustained increase of roughly 15,000 people every 5 years. This area is served by the existing Bingham Creek, Herriman, Riverton, and South Jordan branches. A new Daybreak branch will open in 2022. An immediate service gap exists in the southern part of the region near Bluffdale and the Draper Prison redevelopment site. A longer term gap will arise in Herriman, due to the development in the Olympia area.

Southeast

The Southeast will also see dramatic growth at an estimated 10,000 people every 5 years, but it is expected primarily in the western part of the region. While some of the new residents will be served by the existing Sandy and Draper branches, the development will primarily impact the southern service gap in the Southwest region and the Midvale area.

West

The West is served by the Kearns, Magna, Taylorsville, West Jordan, West Valley and Hunter branches. This area is expected to see increasing growth over the next few decades, with the

West Jordan branch

addition of over 64,000 residents by 2050. These residents will primarily be located in the outlying West Jordan, West Valley City, and unincorporated west bench area. While the township of Kearns is not expected to grow, the central location of the new Kearns branch will allow it to serve a large portion of these residents. However, a near term service gap exists in the eastern part of West Valley, and an additional west bench location should be considered in 10-15 years.

North

In the North, Salt Lake City is expected to increase by nearly a quarter, which will primarily effect our Millcreek, West Valley, and Granite locations.
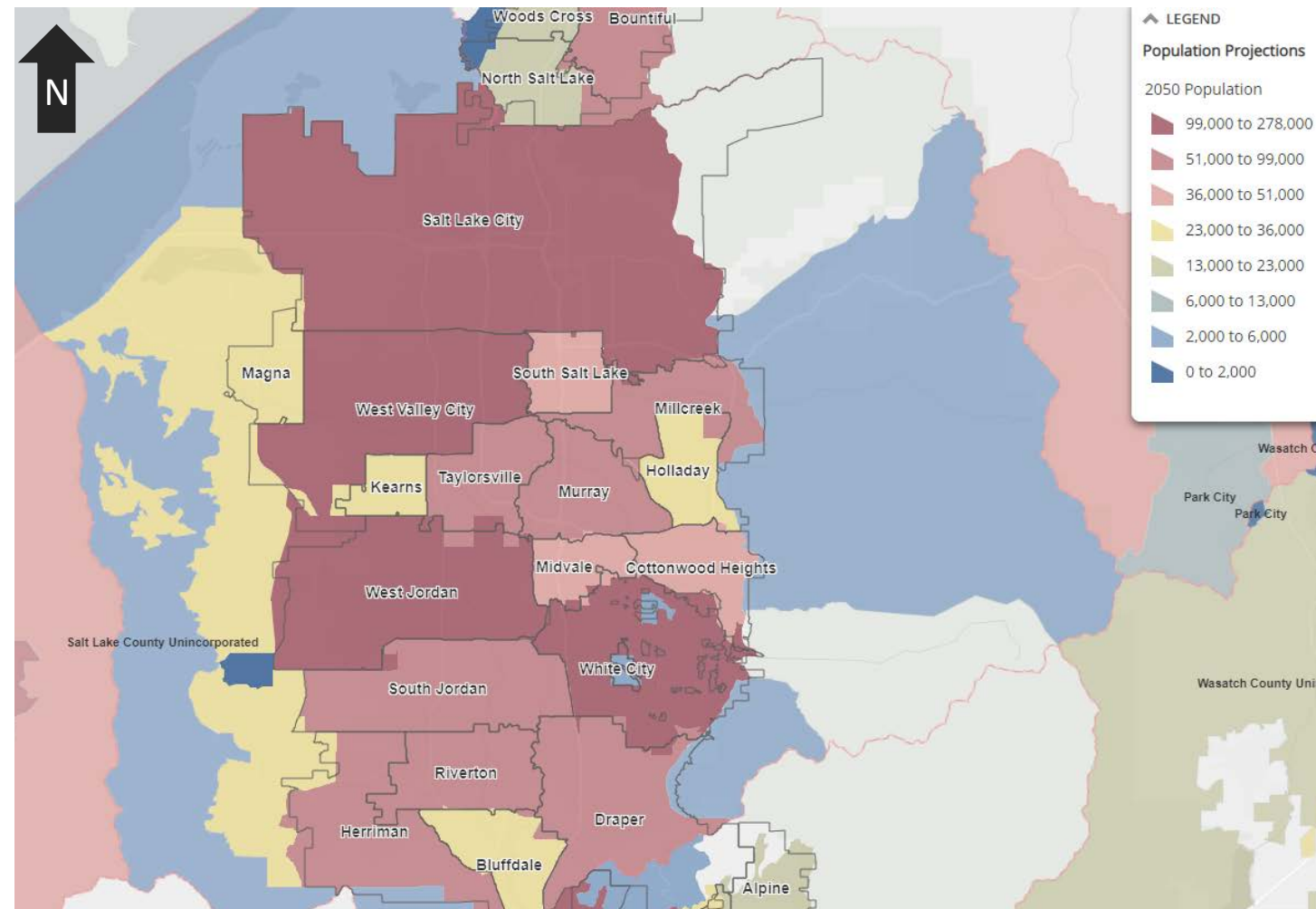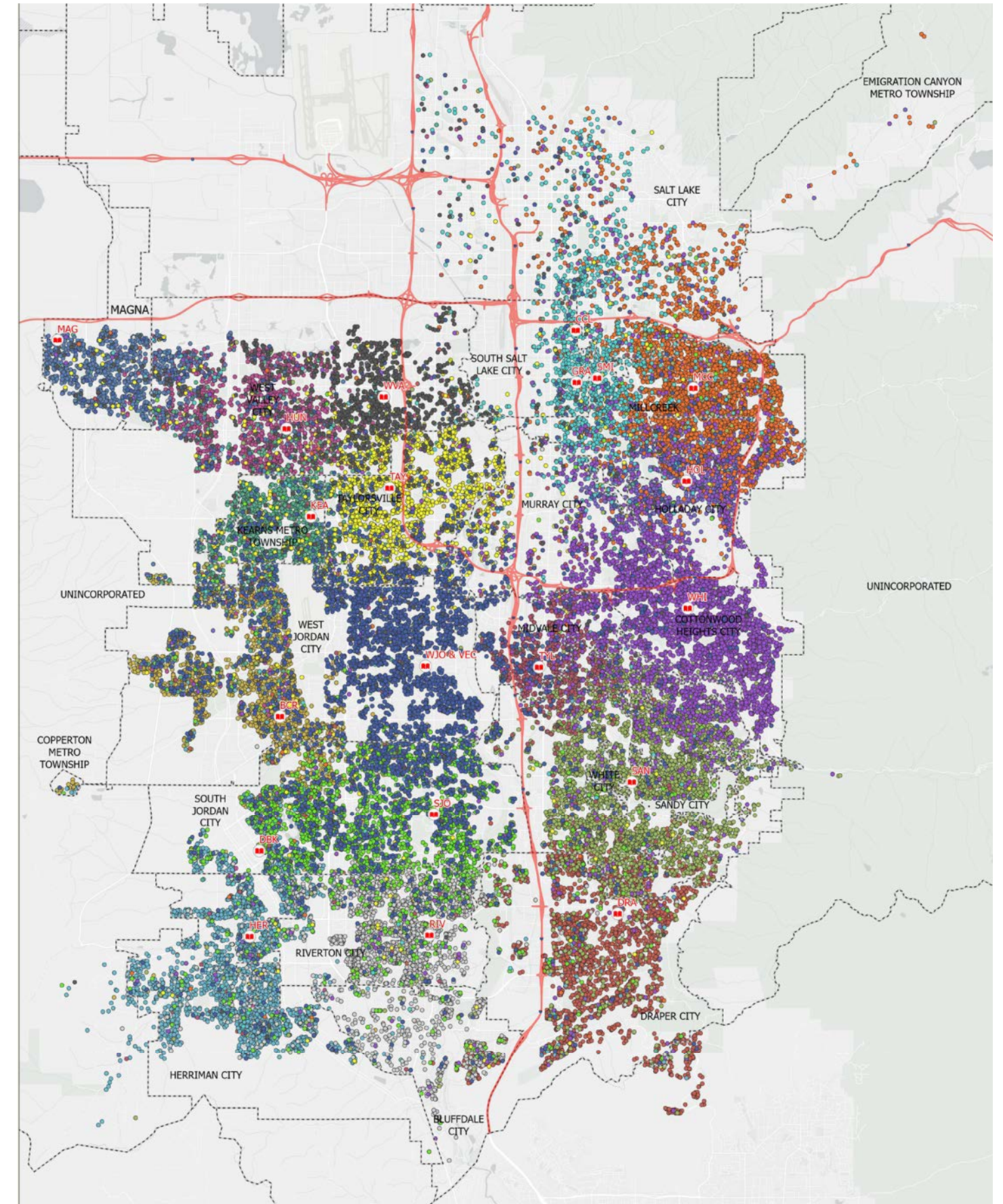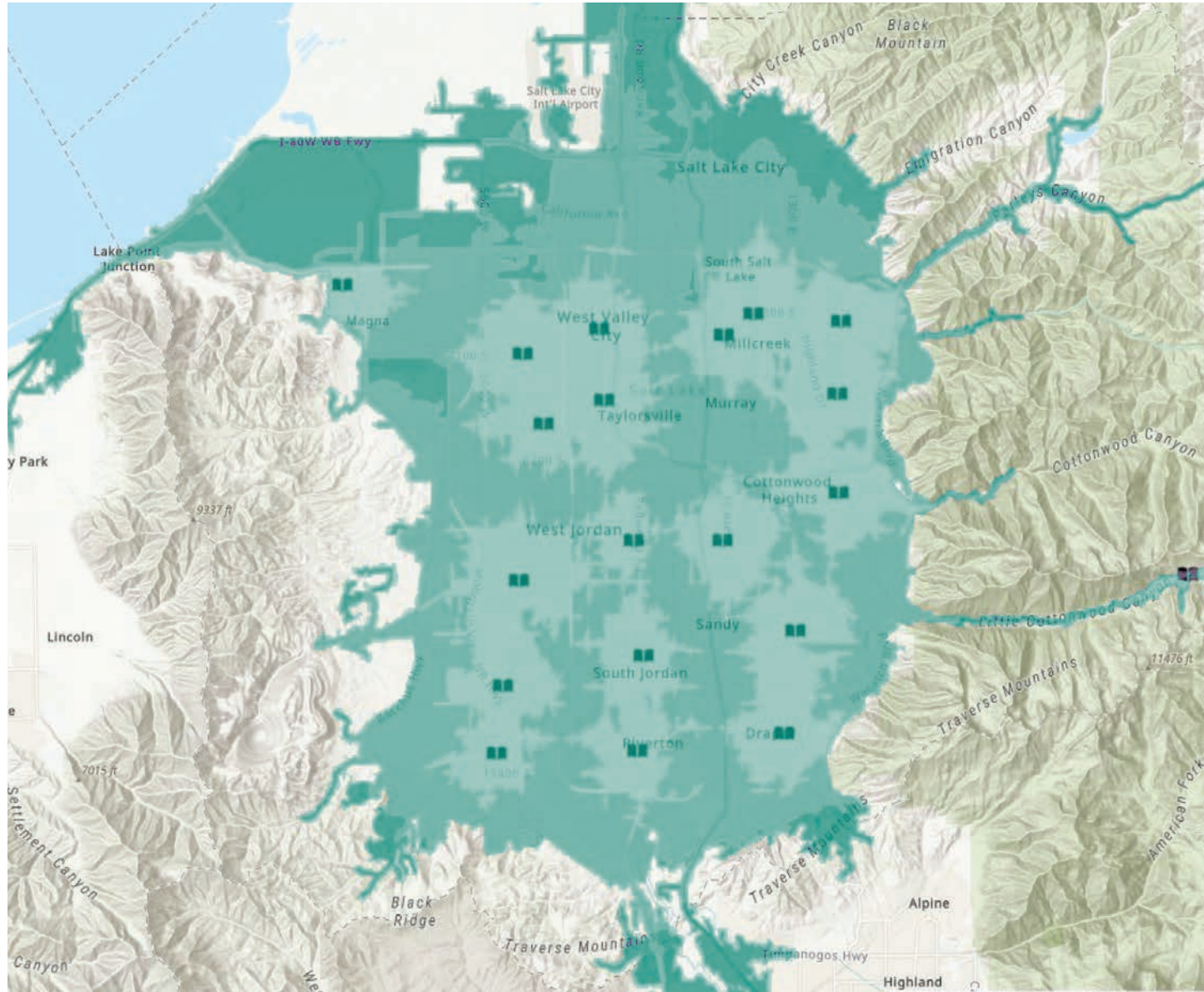
East

The East region is served by the Granite, Millcreek, Holladay, Tyler, and Whitmore branches. The area is projected to grow by more than 46,000 residents, primarily in Midvale and South Salt Lake. The Granite branch (opening in 2022) will provide ample service for South Salt Lake residents, but Midvale residents remain underserved by the small and aging Tyler branch.

Projected Growth

LEGEND
Population Projections
2050 Population
99,000 to 278,000
51,000 to 99,000
36,000 to 51,000
23,000 to 36,000
13,000 to 23,000
6,000 to 13,000
2,000 to 6,000
0 to 2,000

Library Card User Checkout

Drive time

5 minutes   10 minutes   15 minutes

Infrastructure review

The Library's Facilities Department completed a detailed assessment of the condition of each Library building to identifying current issues and projecting a schedule for future repair needs. Each building was rated and prioritized according to the following assessment criteria.

Herriman branch

Building Assessment Criteria

	Good	Fair	Poor
Building Condition The structure and internal systems have been reviewed for maintenance needs, major repairs, general condition, and compliance with building codes and other standards.	The building and systems are in excellent condition. Maintenance is generally up-to-date, and no major repairs are needed.	The building and systems are in adequate condition. Some maintenance has been deferred and should be addressed as soon as possible. Some repairs are needed.	The building and systems are not in adequate condition. Multiple major systems are in need of repair or replacement, there are multiple deferred maintenance needs, or the building has outlived its construction standards.
Grounds and Parking Grounds are reviewed for sufficient parking, condition of asphalt and hardscaping, safety, and condition of landscaping.	The grounds and parking lot are in Good condition. Maintenance is generally up-to-date, and no major repairs are needed. Landscaping is attractive and healthy.	The grounds and parking lot are in Fair condition. Some maintenance has been deferred and should be addressed as soon as possible. Some repairs are needed. Landscaping needs replacement or redesign.	The grounds and parking lot are in Poor conditions. Multiple major systems are in need of repair or replacement, there are multiple deferred maintenance needs, or there are major safety concerns.
Location Buildings are evaluated for placement within service districts and accessibility through public transportation.	The building is centrally located in the service district, on a major thoroughfare, and accessible by at least one mode of public transportation.	The building is located close to most of its service district and accessible by at least one mode of public transportation.	The building is not centrally located and/or easily accessible by public transportation.
Accessibility Buildings are evaluated for compliance to ADA standards and inclusivity for all communities.	Building is compliant with ADA standards, easily and comfortable to navigate, and offers sufficient public restrooms and at least one unisex restroom.	Building is compliant with ADA standards.	Building is not compliant with ADA standards.

Building Assessment Criteria *continued*

	Good	Fair	Poor
Collection Size Building are evaluated for the amount of shelving available to house collections.	Sufficient shelving is available for the correct collection size for the service district. Shelving is correctly spaced for dedicated audience collections. Space is available to accommodate growth or changes in sub-collections.	Sufficient shelving is available for the correct collection size for the service district. Shelving is correctly spaced for dedicated audience collections.	Space is not adequate for sufficient shelving. Space does not correctly accommodate sub-collections.
Public Spaces Public spaces are evaluated based on variety and size of dedicated spaces for public use.	The building has flexible and comfortable dedicated spaces for early learning, homework, teens, quiet reading, informal gathering, and business support.	The building has comfortable dedicated spaces for early learning, teens and quiet reading.	The building does not have dedicated space for at least one age-level audience.
Meeting Spaces Meeting spaces are evaluated based on variety of sizes, purposes, and capacity numbers.	The building houses at least one large meeting room (75+ capacity) and 3 study or conference rooms for public use.	The building houses at least one large meeting room (40+ capacity) and a study or conference room for public use.	The building does not have a large meeting room and study or conference or rooms for public use.

Building Assessment Criteria *continued*

	Good	Fair	Poor
Create Spaces Create services are being established throughout the Library system. The services are not expected to be the same at each location, but should be equitable and reflective of community needs.	The building houses at least one dedicated space for Create services.	The building doesn't currently have Create services, but space is available for retrofit.	There are no viable possibilities for adding Create services.
Programming Spaces Programming spaces are evaluated based on variety, functionality, and size.	The building houses a dedicated Storytime space and a large meeting room available for events. Outside event space is available on library grounds or nearby.	The building houses a large meeting room available for events. Outside event space is available on library grounds or nearby.	The building does not have a meeting room or the meeting room is of insufficient size or availability for library events.
Staff Spaces Staff space is evaluated based on the functionality of workspaces, availability of dedicated workstations and private or shared offices, and comfortable break rooms.	The workroom is comfortably sized for processing circulation and has dedicated space for delivery, book drop, and storage. Managers have private offices, and supervisors and librarians each have individual workstations. The staff restrooms and break rooms are adequately sized for the staff and a retreat room is available for accommodations (nursing mothers, etc.)	The workroom is adequately sized for processing circulation and has workable space for delivery, book drop, and storage. Managers have private offices, and supervisors and librarians have sufficient shared workspace. The staff restrooms and break rooms are adequately sized for the staff.	The workroom is too small to adequately process circulation or does not have sufficient space for delivery or storage. There is no internal book drop. Private offices or shared workspaces are not sufficient. The staff restrooms and break rooms are not sufficient.

Magna branch

Hunter branch

Library Branches

Bingham Creek
4834 W 9000 S, West Jordan, UT 84081

Building
Year built: 1998
Year renovated: 2016
Size of lot: 5 acres
Number of parking stalls: 144
Interior square footage: 18,705

Usage
Collection size: 122,085 items
Circulation (2019): 848,301 items
Door Count (2019): 193,533
Program attendance (2019): 16,315

Features
Large meeting room (seats 48)
Conference room (seats 8)
Two study rooms
Public computers: 17

Ratings
Good
- Building condition
- Grounds and parking
- Location
- Accessibility
- Collection size
- Public spaces

Fair
- Meeting spaces
- Create spaces
- Programming spaces

Poor
- Staff spaces

Daybreak
11358 Grandville Avenue, South Jordan, UT 84095

Building
Year built: 2021
Size of lot: 3 acres
Number of parking stalls: 61
Interior square footage: 25,079

Usage
Collection size: approximately 100,000 items
Circulation: TBD
Door Count: TBD
Program attendance: TBD

Features
Large meeting room (seats 72)
Conference room (seats 9)
Four study rooms
Public computers: 12
Rooftop garden
Open-air courtyard
Create workshop

Ratings
Good
- Building condition
- Grounds and parking
- Location
- Accessibility
- Collection size
- Public spaces
- Meeting spaces
- Create spaces
- Programming spaces
- Staff spaces

Bingham Creek branch

Daybreak branch

Draper
1136 E Pioneer Rd, Draper, UT 84020

Building
Year built: 2005

Size of lot: 7.15 acres

Number of parking stalls: 160

Interior square footage: 20,000

Usage
Collection size: 120,565 items

Circulation (2019): 831,438 items

Door Count (2019): 194,296

Program attendance (2019): 28,667

Features
Large meeting room (seats 70)

Conference room (seats 10)

Public computers: 14

Ratings
Good
- Grounds and parking
- Accessibility

Fair
- Building condition
- Location
- Collection size
- Public spaces
- Meeting spaces
- Programming spaces
- Staff spaces

Poor
- Create spaces

Granite
3331 S 500 E, South Salt Lake City, UT 84115

Building
Year built: 2021

Size of lot: 5.1 acres

Number of parking stalls: 122

Interior square footage: 29,264

Usage
Collection size: approximately 100,000 items

Circulation: TBD

Door Count: TBD

Program attendance: TBD

Features
Large meeting room (seats 112)

Conference room (seats 10)

Five study rooms

Public computers: 18

Outdoor amphitheater

Create kitchen

Create studio

Outdoor playground

Ratings
Good
- Building condition
- Grounds and parking
- Location
- Accessibility
- Collection size
- Public spaces
- Meeting spaces
- Create spaces
- Programming spaces
- Staff spaces

Draper branch

Granite branch

Herriman branch

Holladay
2150 E Murray-Holladay Rd., Holladay, UT 84117

Building
Year built: 1971

Year renovated: 2019

Size of lot: 2.25 acres

Number of parking stalls: 82

Interior square footage: 16,190

Usage
Collection size: 78,032 items

Circulation (2018): 502,297 items

Door Count:

Program attendance:

Features
Large meeting room (seats 85)

Conference room (seats 8)

Two study rooms

Public computers: 10

Create workshop

Ratings
Good
- Building condition
- Grounds and parking
- Location
- Accessibility
- Public spaces
- Meeting spaces
- Create spaces
- Programming spaces

Fair
- Staff spaces

Poor
- Collection size

Herriman
5380 W Main Street, Herriman, UT 84096

Building
Year built: 2010

Size of lot: 3.5 acres

Number of parking stalls: 74

Interior square footage: 20,000

Usage
Collection size: 97,179 items

Circulation (2019): 936,794 items

Door Count (2019): 219,433

Program attendance (2019): 31,413

Features
Large meeting room (seats 68)

Two study rooms

Public computers: 16

Open plaza

Ratings
Good
- Building condition
- Grounds and parking
- Location
- Accessibility
- Collection size
- Public spaces
- Programming spaces

Fair
- Meeting spaces
- Staff spaces

Poor
- Create spaces

Holladay branch

Hunter branch

Kearns branch

Hunter
4740 W 4100 S, West Valley City, UT 84120

Building
Year built: 1994

Year renovated: 2014

Size of lot: 5 acres

Number of parking stalls: 197

Interior square footage: 19,500

Usage
Collection size: 99,999 items

Circulation (2019): 576,906 items

Door Count (2019): 202,157

Program attendance (2019): 17,085

Features
Large meeting room (seats 72)

Conference room (seats 12)

One study room

Public computers: 30

Children's garden

Ratings
Good
- Building condition
- Grounds and parking
- Location
- Collection size

Fair
- Accessibility
- Public spaces
- Meeting spaces
- Create spaces
- Programming spaces

Poor
- Staff spaces

Kearns
4275 W 5345 S, Kearns, UT 84118

Building
Year built: 2020

Size of lot: 3.4 acres

Number of parking stalls: 73

Interior square footage: 34,519

Usage
Collection size: 86,161 items

Circulation (2018): 316,752 items

Door Count:

Program attendance (2019): 6,007

Features
Large meeting room (seats 186)

Conference room (seats 32)

Five study rooms

Public computers: 28

Open plaza

Create kitchen

Create space

Ratings
Good
- Building condition
- Grounds and parking
- Location
- Accessibility
- Collection size
- Public spaces
- Meeting spaces
- Create spaces
- Programming spaces
- Staff spaces

Magna branch

Millcreek branch

Magna

2675 S 8950 W, Magna, UT 84044

Building
Year built: 2011

Size of lot: 2.3 acres

Number of parking
stalls: 50

Interior square
footage: 20,000

Usage
Collection size:
74,315 items

Circulation (2019):
306,864 items

Door Count
(2019): 151,045

Program attendance
(2019): 21,695

Features
Large meeting
room (seats 79)

Conference room
(seats 8)

Public computers: 28

Open plaza

Create recording studio

Ratings
Good
- Create spaces

Fair
- Building condition
- Grounds and parking
- Location
- Accessibility
- Collection size
- Public spaces
- Meeting spaces
- Programming spaces
- Staff spaces

Millcreek

2266 E Evergreen Ave, Millcreek, UT 84109

Building
Year built: 2012

Size of lot: .5 acre

Number of parking
stalls: 53

Interior square
footage: 20,000

Usage
Collection size:
136,478 items

Circulation (2019):
998,575 items

Door Count
(2019): 287,334

Program attendance
(2019): 20,886

Features
Large meeting
room (seats 99)

Conference room
(seats 8)

One study room

Public computers: 24

Co-located with
Aging Services and
Recreation Center

Co-located with
Evergreen Café

Adjacent to
Evergreen Park

Ratings
Good
- Building condition
- Accessibility
- Collection size

Fair
- Grounds and parking
- Location
- Public spaces
- Meeting spaces
- Programming spaces
- Staff spaces

Poor
- Create spaces

Riverton branch

Sandy
10100 S Petunia Way (1405 E), Sandy, UT 84092

Building
Year built: 1991

Size of lot: 5.75 acres

Number of parking stalls: 193

Interior square footage: 26,200

Usage
Collection size: 180,679 items

Circulation (2019): 1,137,315 items

Door Count (2019): 293,806

Program attendance (2019): 38,206

Features
Large meeting room (seats 93)

Two conference rooms (seat 47)

Public computers: 18

Create space

Ratings
Good
- Grounds and parking
- Location
- Collection size
- Create space

Fair
- Public spaces

Poor
- Building condition
- Accessibility
- Meeting spaces
- Programming spaces
- Staff spaces

Riverton
12877 S 1830 W, Riverton, UT 84065

Building
Year built: 1998

Size of lot: 1.6 acres

Number of parking stalls: 64

Interior square footage: 13,400

Usage
Collection size: 100,177 items

Circulation (2019): 656,524 items

Door Count (2019): 162,395

Program attendance (2019): 27,011

Features
Large meeting room (seats 40)

Public computers: 10

Ratings
Fair
- Building condition
- Grounds and parking
- Accessibility
- Collection size

Poor
- Location
- Public spaces
- Meeting spaces
- Create spaces
- Programming spaces
- Staff spaces

Sandy branch

Smith branch

South Jordan
10673 S Redwood Road, South Jordan UT 84095

Building
Year built: 2005

Size of lot: 3.3 acres

Number of parking stalls: 50

Interior square footage: 20,000

Usage
Collection size: 103,245 items

Circulation (2019): 861,081 items

Door Count (2019): 199,957

Program attendance (2019): 27,116

Features
Large meeting room (seats 90)

Conference room (seats 8)

Public computers: 18

Open plaza

Ratings
Good
- Grounds and parking
- Location
- Accessibility
- Collection size
- Public spaces

Fair
- Building condition
- Meeting spaces
- Programming spaces
- Staff spaces

Poor
- Create spaces

Smith
810 E 3300 S, Millcreek, UT 84106

Building
Year built: 1954

Size of lot: .1 acre

Number of parking stalls: 34

Interior square footage: 6,822

Usage
Collection size: 136,478 items

Circulation (2019): 998,575 items

Door Count (2019): 287,334

Program attendance (2019): 20,886

Features
One study room

Public computers: 18

Ratings
Good
- Good location

Fair
- Grounds and parking
- Accessibility
- Collection size
- Public spaces
- Meeting spaces
- Staff spaces

Poor
- Building condition
- Programming spaces

South Jordan branch

Taylorsville branch

Tyler
8041 S Wood Street, Midvale, UT 84047

Building
Year built: 1967

Size of lot: 1.7 acres

Number of parking stalls: 67

Interior square footage: 11,346

Usage
Collection size: 55,362 items

Circulation (2019): 221,062 items

Door Count (2019): 105,072

Program attendance (2019): 15,066

Features
Large meeting room (seats 81)

One study room

Public computers: 20

Beautiful shaded grounds

Ratings
Good
- Grounds and parking
- Collection size

Fair
- Accessibility
- Staff spaces

Poor
- Building condition
- Location
- Public spaces
- Meeting spaces
- Create spaces
- Programming spaces

Taylorsville
4870 S 2700 W, Taylorsville, UT 84129

Building
Year built: 1990

Size of lot: 3.25 acres

Number of parking stalls: 87

Interior square footage: 12,500

Usage
Collection size: 87,409 items

Circulation (2019): 512,250 items

Door Count (2019): 161,410

Program attendance (2019): 17,859

Features
Large meeting room (seats 51)

Public computers: 21

Ratings
Good
- Grounds and parking
- Location

Fair
- Building condition
- Accessibility
- Collection size
- Public spaces
- Programming spaces

Poor
- Meeting spaces
- Create spaces
- Staff spaces

Tyler branch

Whitmore
2197 East Fort Union Boulevard, Salt Lake City, UT 84121

Building
Year built: 1974

Year renovated: 2015

Size of lot: 3 acres

Number of parking stalls: 183

Interior square footage: 37,409

Usage
Collection size: 162,626 items

Circulation (2019): 1,010,433 items

Door Count (2019): 264,028

Program attendance (2019): 20,140

Features
Large meeting room (seats 92)

Conference room (seats 14)

One study room

Public computers: 19

Ratings
Good
- Grounds and parking
- Location
- Accessibility
- Collection size

Fair
- Public spaces
- Meeting spaces
- Create spaces
- Programming spaces

Poor
- Building condition
- Staff spaces

West Jordan
8030 S 1825 W, West Jordan, UT 84088

Building
Year built: 2012

Size of lot: 7 acres

Number of parking stalls: 229

Interior square footage: 50,595

Usage
Collection size: 118,956 items

Circulation (2019): 857,323 items

Door Count (2019): 236,032

Program attendance (2019): 27,026

Features
Conference room (seats 8)

One study room

Public computers: 26

Large lobby

Ratings
Good
- Grounds and parking
- Location
- Collection size
- Public spaces

Fair
- Building condition
- Accessibility
- Meeting spaces
- Staff spaces

Poor
- Create spaces
- Programming spaces

Whitmore branch

West Jordan branch

West Valley

2880 W 3650 S, West Valley City, UT 84119

Building
Year built: 1965

Year renovated: 2003

Size of lot: 2.25 acres

Number of parking stalls: 96

Interior square footage: 13,619

Usage
Collection size: 63,515 items

Circulation (2019): 284,826 items

Door Count (2019): 173,661

Program attendance (2019): 14,056

Features
Large meeting room (seats 70)

Conference room (seats 11)

Public computers: 26

Ratings
Good
- Collection size

Fair
- Location
- Accessibility
- Public spaces
- Meeting spaces
- Programming spaces

Poor
- Building condition
- Grounds and parking
- Create spaces
- Staff spaces

West Valley branch

Magna branch

Outreach, Early Learning, and Lifelong Learning

Building

The Outreach, Early Learning, and Lifelong Learning teams are currently housed primarily at Whitmore. As these teams grow, it is a priority to design spaces that meet their needs so they can best serve the community.

Usage

Early Learning works on system-wide goals for children up to age 5 or 6. The team offers programming support for the branches in the form of program-ready boxes for storytimes, and early learning initiatives including Books for Baby, Ready for Kindergarten, and 1,000 Books Before Kindergarten.

Lifelong Learning is tasked with supporting library goals for the community aged 6 and above. Within Lifelong Learning is the Box Room, a collection of program-ready boxes for system wide programming, including afterschool boxes, support for the Great Reads program, programmatic displays, and other system support.

Community Outreach supports services at the Metro and Oxbow Jails, the Alta Reading Room, and supports special projects with communities throughout the County.

Features

It is anticipated that the Early Learning and Lifelong Learning teams could grow by 2-5 members over the next five years, to support Library programming, at which point the teams will outgrow their space at Whitmore. Early Learning and Lifelong Learning desire a central location within the County Library system, co-located with a library branch for resources, collaboration, and learning opportunities.

The Community Outreach team includes members who work primarily at the Jail libraries, however they use an unused pod of the jail as a temporary location. Office and workspace near the jail would support work that could be completed outside of the jail itself.

Ratings

Fair
- Location
- Accessibility
- Meeting spaces

Poor
- Programming spaces
- Staff spaces

Community Input

The Library conducted a customer survey in 2021 to solicit public input on our services and resources.

Top Requests

- Makerspaces
- AV recording labs
- Meeting rooms
- Study rooms
- Enhanced outdoor spaces
- Cafés or coffee shops
- Children's play areas
- Gaming rooms for teens
- Drive up service
- Reading nooks
- Used book sale areas
- Social distancing
- More south valley locations

Guiding Principles

As a division of Salt Lake County, the Library strives to provide equal access to services to all County residents, regardless of municipality or region. The Library system does not have a "main" or "central" branch, but treats each branch with the same level of importance. Each of the 18 full-service branches provide a robust collection, access to technology, and professional staffing to facilitate the full use of our resources.

In addition, the County Library operates focused-service locations which provide specialized services to specific target audiences. These include the Alta Reading Room, the Byington Reading Room at the South Main Clinic, and the branches at the Metro and Oxbow Jails.

Design Guidelines

Design for People

Public libraries have traditionally been designed by assessing the size of collection needed and then planning a building big enough to house it. However, as the role of libraries has expanded and evolved, these collection-centered buildings have become increasingly ill-fitted to our current service model. Over the last decade, Salt Lake County Library has adopted a human-centered approach to library design. The Kearns, Granite, and Daybreak branches were designed to accommodate the way people use the space. These buildings still house sizable collections, but the need of the collections no longer dictate the building design. This leads to buildings that are more

pleasant, more adaptable, and ultimately more sustainable than collection-centered buildings.

From the earliest phases, human-centered designs address:

- Environmental impacts on wellness, like light, aesthetics, use of space, and natural elements
- Intuitive wayfinding
- Durability concerns for high-traffic use and long-term maintenance
- Crime Prevention through Environmental Design (CPTED) principles that protect sight-lines and reduce opportunities for unsafe or inappropriate behavior
- Staff spaces that facilitate efficiency, effectiveness, collaboration and creativity

Design for Equity

Salt Lake County Library is committed to the elimination of any racial, social, and physical barriers and biases that unjustly exclude residents from full participation with its buildings, programs, materials, and services. This Facilities Master Plan seeks to expand access to libraries in an inclusive manner that values the diversity of all members of our community. Furthermore, the Library is committed to being a leader in accessible design to promote full participation in and enjoyment of its facilities and resources.

Design for Community

Public libraries operate as community centers and communal living rooms. We offer space for public gatherings and events and small

Millcreek branch

group meetings, as well as places for families and individuals to work, relax, interact, and reflect. Libraries are welcoming and comfortable environments that encourage people to stay a while and enjoy themselves, operating in many ways like a town square.

Salt Lake County Library branches strive to reflect and celebrate the unique heritage and culture of their local neighborhoods. They are civic place-makers that help to define the personality of their regions and become central to each area's identity. Branches are designed with the flexibility to be responsive to the constantly evolving communities in which they are anchored. Customers of all ages are included in the design process to increase civic engagement, leverage neighborhood knowledge, and encourage stewardship

Design for Innovation

Salt Lake County Library designs facilities to create equal access to resources, information and technology, in order to attract and inspire innovators, entrepreneurs, and community developers. Branches contain spaces to support lifelong learning, including makerspaces like the Create Workshops and Create AV Labs, business incubators, and early literacy play areas that foster active learning.

Planning and Construction Standards

The Library meets the Design and Construction Standards. of the Salt Lake County Division of Facilities Management. The County Library is committed to sustainable building practices, and all new construction and major remodels will meet High Performance Building Standards (HPBS) and LEED® Gold level standards with emphasis on energy efficiency. This includes prioritizing water efficiency, sustainable materials sourcing, indoor environment quality, and accessibility.

Library staff are intimately involved in all stages of the planning, design, and construction process to ensure all buildings satisfy the nuanced needs of delivering public library services to unique communities. The County Library constructs branches that are beautiful, environmentally appropriate, economically viable, and exceptionally functional.
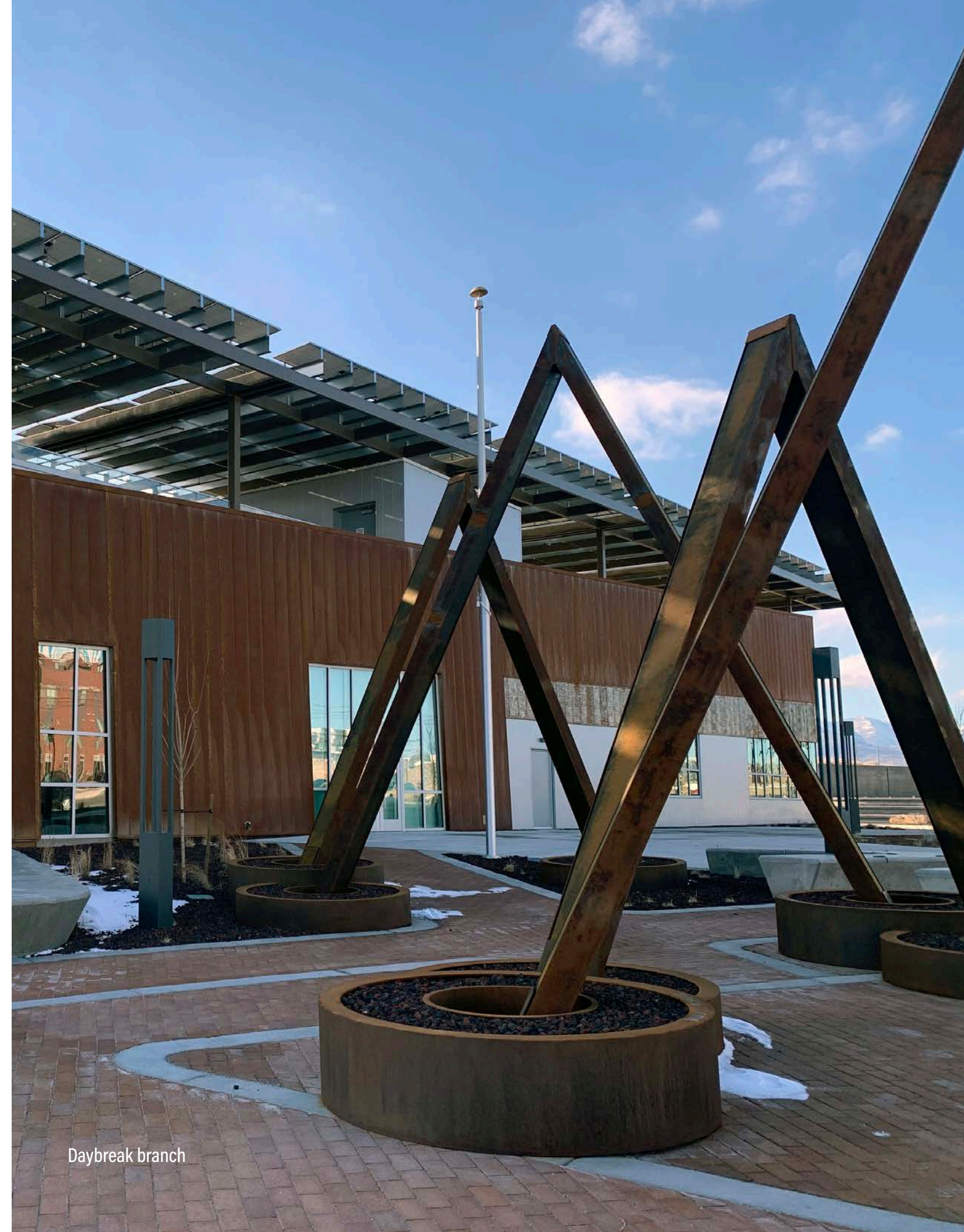
Daybreak branch

Project Proposals

West Valley
Replacement and Relocation

Project Summary

The West Valley branch should be replaced with a larger building in a location with better residential access. The Library is currently exploring a partnership with Salt Lake County Parks and Recreation to build a facility on their existing land on Redwood Road. This facility may be a collocated model similar to the Millcreek Community Center, or it may be developed in a campus style like the Herriman branch. New Market Tax Credits are expected to offset some of the cost, as is the sale or trade of the Calvin S. Smith branch (closing in 2022). The branch will include offices for part of the Library's Community Engagement department, due to its central location and proximity to the outreach branch at the Metro Jail. The current West Valley branch will continue to operate until construction is completed.

Branch Overview

Built in 1965, the West Valley branch is the oldest operating branch of the Library and one of the smallest at 13,619 square feet. The collection of over 63,000 items has relatively low circulation compared to system averages. Digital equity is a major concern for this community, and the branch provides extensive technology access and reference services. Patrons from the surrounding commercial district regularly use the reservable rooms and quiet study space. Despite being near several schools, the branch sees very few children or teens because of accessibility and safety concerns due to the location.

Community Needs

West Valley City has grown dramatically since the branch was built in 1965, and is now the second largest city in Utah. The proposed area for relocation would be closer to residential users and would also serve West Millcreek. Improved access would necessitate broader family and children's collections and programs, including Kids Café. Digital access and entrepreneurial support would continue to be priorities, so the branch should offer Create services, including a culinary literacy kitchen, makerspace workshop, and recording studio. It will also house a substantial collection of materials in Spanish and other languages. The West Valley branch is a well-loved part of West Valley City's history, but it is no longer in a location to effectively serve is residents. The project was slated for the Library's previous round of new buildings, but was faced multiple setbacks in securing a suitable location. It remains a high priority.

Building Challenges

Construction/Maintenance

Exceeded expected lifespan and does not meet modern building codes

Overall poor condition

Complete replacement of HVAC needed, including boiler

Interior renovation needed, including restroom remodel

Parking lot replacement and redesign needed

Earthquake safety concerns

Energy efficiency concerns

Design

Undersized teen and children's areas

Poor acoustics and adjacencies for sound control, no quiet reading areas

Poor sightlines and hidden corners create ongoing safety and security issues

Insufficient meeting rooms and study rooms for public demand

Insufficient programming spaces for popular events

Insufficient staff workspaces, offices, and storage

Insufficient staff restroom and break room for number of employees onsite

Insufficient custodial space

Poor building placement on lot

No drive-up interior book drop

Location

Not on main thoroughfare

Not within safe or convenient walking distant of schools.

Next to a large, unkempt empty lot (safety and security issue)

Too close to Hunter branch

West Valley City asking for relocation

Technical Services Department
Replacement and Relocation

Project Summary

The Technical Services department should be relocated and purpose-built to meet the needs of the growing library system. While a workflow review is necessary to determine the exact scope of the project, it is expected to be larger than the current 11,800 square feet. It will include a dock and secured parking for the delivery trucks, and should be collocated with the new Midvale branch.

Department Overview

The Technical Services department is responsible for ensuring access to the Salt Lake County Library's collections in all formats. The functions of the department include selection, acquisitions, cataloging, receiving, processing, database management and records, interlibrary loan, branch support supplies and branch deliveries. It is currently located on the "garden level" of the Whitmore branch, which has reached the end of its useful lifespan. In order for the Whitmore building to be replaced, a new Technical Services department must be built first. This will allow the department to move to a more central location with minimal interruption in operations.

Library System Needs

Built nearly 50 years ago, Whitmore was not designed for the needs of a modern technical services department for a library system of this size. To efficiently and effectively operate, the department should have a secured dock with enough room for the current deliveries from outside vendors and our own delivery trucks, as well as room for expansion as Salt Lake County grows. The department needs enough offices or workstations, shared workspaces, staff spaces, and storage to accommodate its 30+ employees. It should be designed with flexibility to take advantage of developing technologies that increase productivity and reduce costs.

The limitations of the facility prohibit expansion or reconfiguration, and further investment into a building of Whitmore's condition is not recommended. Any burst pipes or an undetected leak could cause millions of dollars in replacement costs for damaged materials and equipment. The best solution to prevent this is to construct a purpose-built department in conjunction with the Midvale branch before the Whitmore building fails. This will minimize the interruption to the materials supply, which is critical to the continuity of Library operations.

Building Challenges

Construction/Maintenance

Exceeded expected lifespan and does not meet modern building codes

Roof replacement needed

Complete replacement of HVAC needed, including boiler

Fire suppression system replacement needed

Electrical and lighting upgrades needed, including generator

Earthquake safety concerns

Interior renovation needed, including restroom remodel

Design

Insufficiently-sized dock for receiving materials

No secured place to park the delivery trucks, making them vulnerable to theft and vandalism.

Dock not built for compatibility with modern delivery trucks and no walk-in entry

Insufficiently-sized processing rooms not designed for department workflow needs

Insufficient staff workspaces, offices, and storage

Location

Non-central location is inefficient hub for the Library's extensive material delivery system
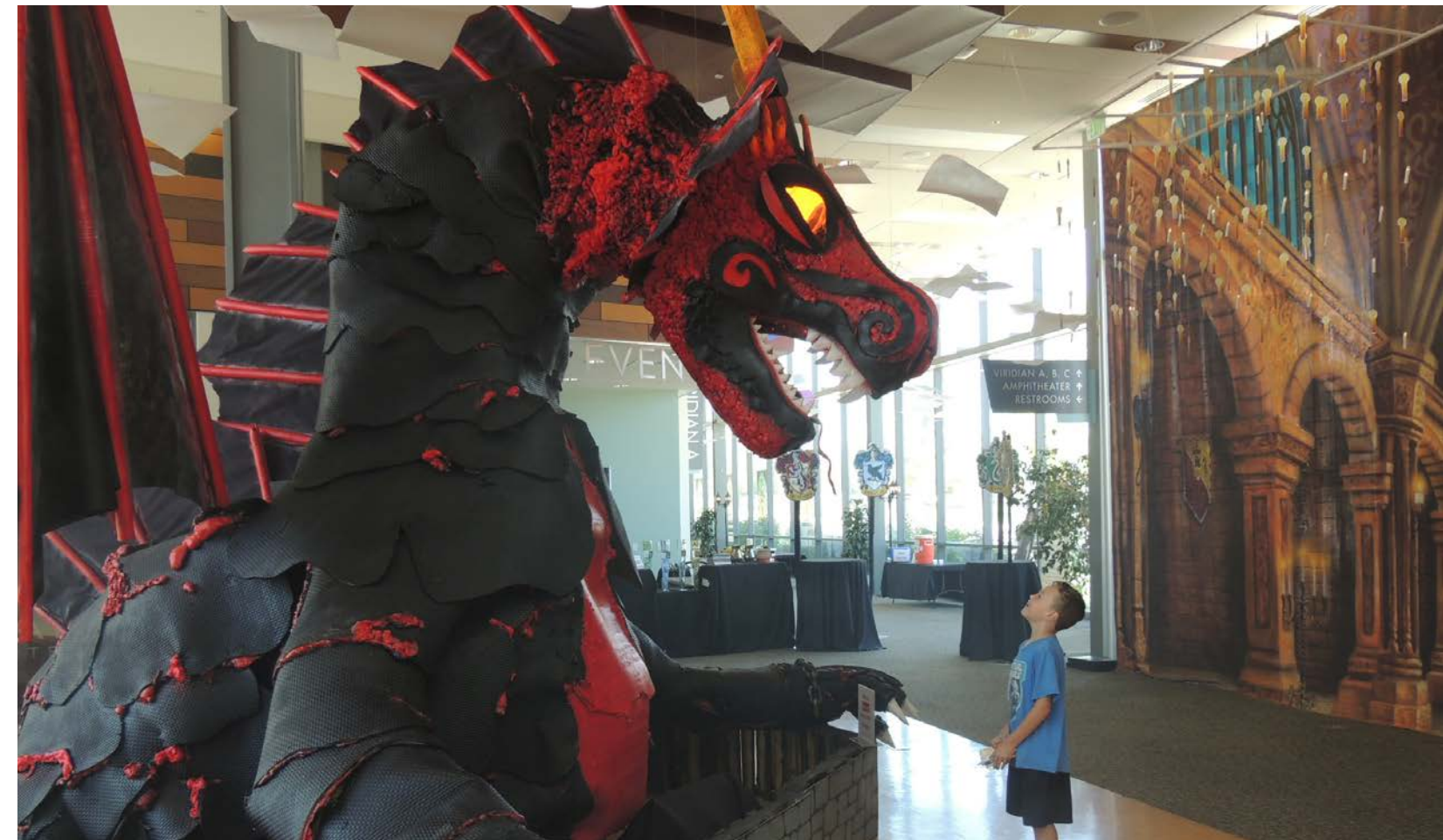
Ruth Vine Tyler/Midvale Branch
Replacement and Relocation

Project Summary

The Ruth Vine Tyler branch is a priority for replacement, and the need to replace and relocate the Library's Technical Services department makes it an urgent one. The new building, named the Midvale branch, should be located on State Street in the area of 8000 South. Centrally situated in the Salt Lake Valley with excellent freeway access, the branch should be a magnet location comparable to the Kearns and Granite branches in size and functionality. New Market Tax Credits are expected to cover some of the costs of this project, and the current Tyler branch should continue to operate while a new building is constructed.

Branch Overview

The Tyler branch, named after the County Library's first director, was opened in 1966. Now the smallest and second oldest operating branch of the Library, it is known for its dynamic neighborhood atmosphere, park-like grounds, and an emphasis on outreach services and diversity. The building is 11,346 square feet and houses a collection of roughly 55,000 items. Materials circulation is low compared to system averages, but the branch provides extensive technology access and reference assistance. The Tyler branch is also an active community partner and offers support to many local small businesses and entrepreneurs.

Community Needs

The Ruth Vine Tyler branch, albeit a well-loved part of the Library's history, has outlived its useful lifespan. Midvale has recently seen a monumental influx of high-density housing and new businesses. According to the Midvale Economic Development agency, "It is home to a growing population of 33,000 residents, some 1,300 businesses, and a 'day-time' population estimated around 25,000 workers." The Wasatch Front Regional Council expects Midvale to grow more than 38% by 2050.

In order to provide comparable services to other communities of this size, the Midvale branch should house a large and diverse collection and offer a robust schedule of programs and services for all ages. A variety of well-equipped public meeting spaces, as well as a robust Create workshop and kitchen, will support the development of local business and entrepreneurs. In response to digital equity needs, a new Midvale branch would continue to provide extensive technology access and assistance. Outdoor gathering space is also recommended to provide additional useful greenspace and take advantage of the central location for events. The Tyler branch is an active distribution center for the Utah Food Bank's Kids Café, serving 4,293 meals to children in 2019, and the Midvale branch would continue to offer this program. Piecemeal projects and repairs may keep this facility limping along, but they cannot prevent its eventual failure or address the increasing demand from this rapidly growing community.

Building Challenges

Construction/Maintenance

Exceeded expected lifespan and does not meet modern building codes

Overall poor condition

HVAC system is outdated despite major repairs and upgrades

Asbestos remediation/no modern fire suppression system

Electrical and lighting upgrades needed

Interior renovation needed, including restroom remodel

Earthquake safety concerns

Energy efficiency concerns

Design

Undersized teen and children's areas

Poor acoustics and adjacencies for sound control, no quiet reading areas

Poor sightlines and hidden corners create ongoing safety and security issues

Insufficient meeting rooms and study rooms for public demand

Insufficient programming spaces for popular events

Insufficient staff workspaces, offices, and storage

Insufficient staff restroom and break room for number of employees onsite

Insufficient custodial space

Poor building placement on lot

No drive-up interior book drop

Location

Not on main thoroughfare

Sandy Branch
Major Remodel

Project Summary

The Sandy branch should be remodeled on site to address major repairs while reconfiguring both public and staff workspaces. A drive through book drop should be added, and additions on the north and south sides of the building should be considered to add staff workspace and a larger teen area. To minimize disruption to the community and the Library system, the remodel closure should be scheduled after the opening of the new branches in adjacent Midvale and Cottonwood Heights.

Branch Overview

With almost 180,000 items, the Sandy branch has the largest and highest circulating collection in the Library system. It serves Sandy City and White City, but also acts as a repository to supplement the smaller collections at other branches through the holds delivery system. Since it opened in 1991, it has been a magnet location for the east side of the valley and is known for its popular programs for all ages. The small, recently-opened Create workshop is the only one in the south part of the valley.

Community Needs

The Sandy branch has very successfully met the needs of the southeast quadrant of Salt Lake County for many years, and will continue to do so into the future. However, it was designed in a previous era and piecemeal remodeling has not been adequate to allow for the evolution in library services and operations. Because the building needs substantial repairs and upgrades, it is a cost-effective and efficient time to address these needs. The new layout should incorporate a purpose-built Create workshop and AV recording lab, a dedicated teen space, and more effective use of staff workspaces. Investing in this building should extend its useful life by 10-20 years.

Building Challenges

Construction/Maintenance

Overall fair condition

Fire suppression system replacement needed

Electrical panels and lighting upgrades needed

Interior renovation needed, including restroom remodel

Design

Oversized circulation desk, holds room, information desk, and quiet study area.

Awkward quiet reading space and collection layout

Poor sightlines and hidden corners create ongoing safety and security issues

Insufficient meeting rooms and study rooms for public demand

Insufficient staff workspaces, offices, and storage

Insufficient staff restroom and break room for number of employees onsite

No drive-up interior book drop

Location

Not on major thoroughfare (no entrance directly from 1300 East)

Ample lot size, but limited by slope

Taylorsville Branch
Major Remodel and Addition

Project Summary

The Taylorsville branch should be expanded and remodeled on site. Priority should be given to expanding seating space and meeting rooms for public use, adding more functional staff work space, and addressing the orientation of the building with respect to the street and parking lot. This project will be comparable to the Holladay remodel and addition of 2019, in which that branch was closed for roughly two years. To minimize disruption to the community, this project should be completed after the new West Valley branch is opened.

Branch Overview

The 12,500-square foot Taylorsville branch was built in 1990 and is one of the Library's smallest branches. It houses a collection of 87,000 items and enjoys a high level of circulation for its size. The branch is known for its creative and engaging programming, which garnered a 2021 Utah Library Association Outreach Award for three Taylorsville librarians. While the limited space inside the building make large events difficult, the staff creatively use the outdoor space to host programs in good weather. The branch is also known for its murals, painted by local artist Kenneth Hayes.

Community Needs

The Taylorsville branch is one of the smallest branches in the Library, despite its comparatively high use. When it was originally built, it was designed to accommodate an addition within 10-15 years, but the rapid pace of growth in other areas of the valley has delayed that until now. By expanding the footprint, the building will be able to house the collection size, programming space, and meeting rooms to satisfy the community's needs. It will also allow for more efficient and comfortable workspaces for staff and a better entrance and wayfinding experience for the public. Investing in this building should extend its useful life for several more decades.

Viridian Event Center

Building Challenges

Construction/Maintenance

Overall fair condition

Complete replacement of HVAC needed

Roof replacement needed

Interior renovation needed, including restroom remodel

Design

Insufficient collections space

No dedicated teen area and undersized children's area

Poor acoustics and adjacencies for sound control, no quiet reading areas

Insufficient meeting rooms and study rooms for public demand

Insufficient programming spaces for popular events

Poor sightlines and hidden corners create ongoing safety and security issues

Insufficient staff workspaces, offices, and storage

Insufficient staff restroom and break room for number of employees onsite

Insufficient custodial space

Poor access from parking lot

Difficult to identify public entrance

No drive-up interior book drop

Location

No concerns

Whitmore/Cottonwood Heights Branch
Replacement on Site

Project Summary

The Whitmore branch should be replaced on site with a building in the 25,000-30,000 square foot range (roughly half the current size). Because the Technical Services department and other administrative offices would no longer be collocated with this branch, a single-story building would be preferred. The replacement would necessitate a two-year closure, and should be timed to follow the opening of the Midvale branch to reduce the disruption to Technical Services operations and the community.

Branch Overview

Nearing its 50th anniversary, the Whitmore building has played a pivotal role in the history of the Library. It is one of the busiest and highest circulating branches in Salt Lake County, with a collection of over 162,000 items. It housed most of the Library's internal services departments until 2012, when the new West Jordan location was built. Currently, the 49,222 square foot building is home to the Whitmore branch, the Technical Services department, and part of the Community Engagement department.

Community Needs

While the Whitmore branch is located in Cottonwood Heights, its robust collection and have made it a magnet location for the northeast quadrant of the Library's service area. This branch has very successfully served customers with its collection size and programming spaces, so the replacement building should offer those same resources. It would be a benefit, however, to include more study rooms and a Create workshop/AV recording lab. The current lot's grade is problematic, so the building may be a good candidate for a roof garden or sunken amphitheater on the south side.

Building Challenges

Construction/Maintenance

Exceeded expected lifespan and does not meet modern building codes

Overall poor condition

Roof replacement needed

Complete replacement of HVAC needed, including boiler

Complete plumbing replacement needed, including sump pump

Fire suppression system replacement needed

Electrical and lighting upgrades needed, including generator

Interior renovation needed, including restroom remodel

Earthquake safety concerns

Energy efficiency concerns

Design

Two-story floor plan creates security and workflow problems

Insufficient staff restroom and break room for number of employees onsite

Location

Adequately-sized lot for replacement building, but needs reconfiguration

Riverton/Bluffdale Branch
Replacement and Relocation

Project Summary

A new branch will be built in the south central part of the valley to serve the rapidly developing west Draper, Bluffdale, east Herriman and Riverton area. Because this branch will also draw a large number of Utah County residents, it should be sized at 30,000-35,000 square feet. It will need to house one of the largest collections in the library system to satisfy the expected demand. The current Riverton branch will continue to operate while this branch is being constructed, but is expected to be closed and sold when it opens.

Branch Overview

The "Carnegie style" Riverton branch was built in 1999 and was the southern outpost of the Library system for many years. Although it is one of the Library's smallest branches at 13,400 square feet, it is very busy for its size. It is known for its popular children's programming, but the lack of programming and reservable space limits the audiences it serves. The branch welcomes a large number of Utah County residents who pay out-of-county fees to access the Salt Lake County Library's collections. As northern Utah

County's growth outpaces its infrastructure development, the Riverton branch's popularity with these paying customers is steadily increasing.

Community Needs

Twenty years ago, the Riverton building seemed like an ample upgrade from the small storefront it replaced. However, the city was already growing fast and the branch was quickly undersized for its location. Since 2000, the Riverton population has increased by more than 75%, and the adjacent cities served by this branch have matched that growth. The branch houses a large collection for its size, but the high level of circulation indicates a need for even more materials. Due to its proximity to the Silicone Slopes area, there is a large demand for study rooms, quiet areas, and reservable meeting rooms. This area also has a greater than usual percentage of young families and homeschoolers, which will continue to be the case as the housing shortage drives development of the south part of the valley. To serve them, the branch should have large children's and teens' areas and excellent spaces for programs and activities.

Building Challenges

Construction/Maintenance

Overall fair condition

Interior renovation needed, including restroom remodel

Cement and parking lot replacement and redesign needed

Design

Insufficient collections space

Poor acoustics and adjacencies for sound control, no quiet reading areas

No dedicated teen area and undersized children's area

Insufficient meeting rooms and study rooms for public demand

Insufficient programming spaces for popular events

Insufficient staff workspaces, offices, and storage

Undersized workroom does not allow for sorter

Poorly designed and undersized parking lot

No drive-up interior book drop

Location

Not on major thoroughfare (no entrance directly from Redwood Road)

Too far north for service area

Not close to public transit

Viridian Event Center

Fiscal Implementation Timeline

1

Step 1

Sell Smith

Build new West Valley (NMTC)

Purchase land for new Midvale/Technical Services

2

Step 2

Close/Sell old West Valley

Build new Midvale/Technical Services (NMTC)

Remodel Sandy

Remodel Taylorsville

3

Step 3

Close/Sell Tyler

Rebuild Whitmore onsite

Build new South Valley

Close/Sell Riverton

Most of the services provided by Salt Lake County are funded through a general tax fund, but the County Library is an exception. The Library has a unique subset of taxpayers, because Salt Lake City and Murray residents pay for library services through their municipal taxes. We provide direct service to all other incorporated and unincorporated areas within Salt Lake County. Because of this, the Library has its own tax rate and a separate fund.

Property taxes are the Library's primary funding source, and by Utah Code, they cannot be used for any function other than library services. Unspent funds can be saved within the Library fund, which is expected to hold some operating reserves. Other revenue sources include fines and fees, which are collected for overdue materials, lost or damaged materials replacements, out-of-county patrons, and sale of surplus materials like outdated books or unneeded furniture. The

Library also receives cost-sharing support for services provided in the Salt Lake County jails, and grant moneys from various sources.

The Salt Lake County Library can finance new construction and major remodels of buildings in a number of ways.

Preferred Funding Mechanism

Pay as you go. *Save up funds until there is enough to finance the project.*

Positives: No interest payments.

Negatives: Saving sufficient fund takes many years, while rising costs of construction and the expense of building repairs push the goal further and further away. The County Library does pay for regular capital maintenance using the Pay As You Go method. Remodels can sometimes be funded through this method as well.

Bonding. *Use Municipal Building Authority (MBA) bonds to finance the project.*

Positives: As Salt Lake County has the highest bond rating-triple A-financing costs are very favorable. The project can be started, funds secured, and at the completion of the project the 20-year payback period begins. The land and buildings that are built are used as the collateral

for the bonds. Municipal Building Authority bonds are the most common option for financing construction projects with Salt Lake County Library.

Negatives: Future building needs can be impacted by the timing of bond payments for previous projects.

New Market Tax Credits (NMTC). *Use this federal program that encourages private lenders to invest in economically distressed communities.*

Positives: NMTC funding provides 7 years of very low lease payments. At the end of that period, the balance of the loan must be paid off. That can be accomplished by either having saved up enough in the library fund balance or by issuing bonds to pay off the loan and then paying the debt service over the next 20 years. Because this program provides substantial savings for the Library, this funding mechanism is pursued whenever possible.

Negatives: A location must fall within an economically distressed area to qualify for this program, and the projects are chosen through a competitive process.

Project	Preferred Funding Mechanism	Year One	Year Two	Year Three	Year Four	Year Five	Year Six
West Valley Replacement and Relocation	New Market Tax Credits	Procure land, design, start construction	Construction	Construction, close and sell existing building, open new building			
Technical Services/Midvale Branch Replacement and Relocation	New Market Tax Credits		Purchase land	Design, start construction	Construction	Construction, close and sell existing building, open new building	
Sandy Branch Major Remodel	MBA Bonding: Tranche I		Design, start construction	Construction, reopen			
Taylorsville Branch Major Remodel and Addition	MBA Bonding: Tranche I		Design, start construction	Construction, reopen			
Whitmore/ Cottonwood Heights Branch Replacement on Site	MBA Bonding: Tranche II				Design, start construction	Construction	Construction, re-open new building
Riverton/ Bluffdale Branch Replacement and Relocation	MBA Bonding: Tranche II			Purchase land	Design, start construction	Construction	Construction, close and sell existing building, open new building

Future Needs

As the valley continues to push its boundaries in response to the rapidly growing population, demand for Library services will continue to grow. The projects proposed in this document will address the immediate needs of existing aging infrastructure and accommodate the most urgent new service area needs at the southern end of the valley. On completion of these projects, the Library expects to pursue the following projects.

Community Engagement Department

The Library's Community Engagement Department consists of Early Learning, Lifelong Learning, Community Outreach, Marketing and the Viridian Event Center. While Marketing and the Viridian have specifically-designed spaces, the rest of the team has carved out spaces from other locations, most notably Whitmore, which is being proposed for replacement. These teams have specific needs, and as they continue to grow and develop, should have spaces designed to meet those needs.

Ideally, all Community Engagement staff would be located together, whether at the West Jordan Viridian Event Center/Library Administration facility, or in one of the rebuilt libraries. The exception would be the Community Outreach team's Jail staff, which should be housed in the proposed West Valley branch, because of its proximity to the Metro and Oxbow Jails.

Programming: Early Learning and Lifelong Learning

Early Learning and Lifelong Learning provide direct programming to the public, but also mentorship and training for the branch librarians. Currently a combined team of ten, they are expected add an additional 5-7 staff members

over the next five years. These teams will require 2-3 offices, shared workspaces, a quiet programming room, small meeting rooms, and a break room. The teams maintain the system Box Room, where programming supplies are stored and distributed for the entire library system. Combined with the additional room needed to hold supplies for major events, an estimated 2000 square feet of storage space is required.

Viridian Event Center

Small remodels should be considered at the Viridian Event Center to improve the functionality of the space. A corridor between the offices and Viridian A would allow staff better access, and inclusion of a green room, a private mothers' room, and extra storage space would be valuable.

Marketing

The Marketing space has evolved over the past ten years, but continues to largely meet the needs of the department. Some storage has been converted to office space, and additional offices may be sought as the team expands in the next five years. Storage is the biggest need that Marketing currently has.

Second Herriman/Olympia Branch

While the proposed Riverton/Bluffdale branch will satisfy some of the demand in the central south valley area, the south and west part of Herriman and the Olympia area will also see significant development. Nearby Daybreak is also expected to expand and would also benefit from an additional branch in this area.

Central West Bench Branch

The west bench area, including the western parts of West Jordan, West Valley City and unincorporated Salt Lake County, is growing at an increasing

rate. The region is projected to add around 5,000 residents by 2025, but the rate of growth is expected to triple by 2050. While library service in this area is currently adequate, an additional west bench branch will be needed within 10-15 years.

Alternative Service Models for Outlying Communities

The Library serves several small communities in unincorporated Salt Lake County, including Brighton, Emigration Canyon, Copperton, and Alta. Although they are too small for a traditional library branch, it would be possible to provide alternative service models to reach these residents. We currently furnish a small outreach branch in the Alta post office. This model could be replicated in the other towns, or the Library could invest in other options. One possibility could be a book locker service, like the Henefer Remote Locker service operated by Summit County Library.

End of Lifespan Projections

Most public buildings are expected to last 50 years before structural repairs, outdated safety standards, and systems failures necessitate replacement. A major remodel can add 10-15 years to that lifespan.

After the proposed projects are completed, the following locations will be the next Library facilities to reach End of Lifespan.

Branch	Build Date	Expected End of Lifespan
Holladay branch	1971, major remodel in 2019	2036
Hunter branch	1994	2044
Bingham Creek branch	1998	2048
Sandy branch	1991, major remodel proposed in 2024	2051
Taylorsville branch	1990, major remodel proposed in 2024	2055
Draper branch	2005	2055
South Jordan branch	2005	2055